

# Case Study: WJS Canada

WJS Canada is an employee-owned company that provides health and social care services to children, youth, adults and families facing difficulties. They are licensed by the province and are accredited by the



Commission on Accreditation of Rehabilitation Facilities (CARF), the Canadian Accreditation Council (CAC), and Creating Excellence Together (CET), ensuring service quality.

As a for-profit in the health and social care sector, WJS recognized the merit in certifying as a B Corp to demonstrate their business values. With a deep understanding of the company, Junxion were well placed to guide WJS through a successful inaugural B Corp certification process in 2018.

WJS have made it the Director of Quality's remit to lead and manage the company's B Corp certification. With recertification on the horizon, WJS engaged Junxion to support the director of Quality through the process, tapping into Junxion's eight years of B Corp certification experience to provide mentorship and capacity building.



Junxion worked collaboratively with our senior leaders to understand the B Impact Assessment questions, contextualize the questions for our business, collect the right information, prioritize improvements, and ensure that all of the good work we are doing was captured in our assessment responses. We've brought Junxion on again to help us recertify and enable me to take full ownership of our B Corp certification well into the future.

#### **TACEY MURPHY,**

DIRECTOR OF QUALITY, WJS CANADA

### The Business Challenge

Strength in People is the WJS watchword. Their ambition is to become the most-respected private-sector health and social care service provider in Canada. With a commitment to provide the highest quality care, they already had their programs accredited by all the appropriate bodies.

But as a for-profit in the sector, WJS felt it was important that they could demonstrate to the individuals and families they serve that they run their business responsibly. They wanted to capture the quality of care they offer and demonstrate to their service users that they feel accountable to them and value being open and transparent about their performance.

WJS recognizes that B Corp can help them achieve their ambition to become the most respected private-sector health and social care service provider in Canada by demonstrating to stakeholders that they are open and transparent.

### How We Helped

As a trusted delivery partner with a deep understanding of the company, Junxion were well placed to guide WJS through a successful B Corp certification process in 2018. We supported them in answering the 200-odd questions across the B Impact Assessment. We shared our knowledge of what B Lab (the certifying body) is looking for in the assessment and helped the WJS team figure out how to capture the positive impact of their programs.

We identified the gaps they needed to fill to certify and recommended those that were both the most impactful opportunities and most feasible for WJS to implement. WJS successfully certified as a B Corp in 2018 with Junxion's help.

## **Measuring Success**

At the heart of being a B Corp is the idea of continuously improving on the social and environmental impacts of your business. Since certifying, WJS has made it the Director of Quality's remit to oversee and maintain their accreditations—including B Corp. This new position means Junxion's role has evolved. We now work as a thought partner, mentoring the Director of Quality through the B Corp recertification process. We are building capacity at WJS to ensure the company stays on track and continues to improve its performance. Ultimately, this work supports WJS to demonstrate that they are a trusted partner to the people they serve.



Interested in becoming B Corp certified or using B Corp to inform your strategy? Reach out to Mike Rowlands in Vancouver, Shayla Meyer in Toronto, or Adam Garfunkel in the UK to start a conversation.